



# B. Riley Summer Summit

August 2021



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In addition to US GAAP financials, this presentation includes certain non-GAAP financial measures. These non-GAAP measures are in addition to, not a substitute for or superior to, measures of financial performance prepared in accordance with US GAAP. A reconciliation of historical non-GAAP measures to historical GAAP measures is contained in the Appendix.

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# Synchronoss Leadership



**Jeffrey Miller**  
*President, CEO & Director*

**Jeff Miller** serves as President and Chief Executive Officer (CEO) and as a member of the Company's Board of Directors.

Jeff previously served as President for IDEAL Industries Technology Group, focusing on designing and delivering solutions for smart commercial buildings and spaces. Jeff also serves on the Board of 1871, Chicago's largest start-up incubator, and on the non-profit Boards of Aspire Chicago and Junior Achievement.

Before joining IDEAL Industries in 2017, Jeff completed a 16-year career with Motorola, most recently as Corporate Vice President and General Manager of Operations in North America for Motorola Mobility, LLC.

Jeff graduated with a B.S. degree from Miami University and later earned his M.B.A. from The Ohio State University.

## PRIOR AFFILIATIONS



IDEAL INDUSTRIES, INC.



**Lou Ferraro**  
*Acting Chief Financial Officer*

**Lou Ferraro** joined Synchronoss in 2018 and currently serves as Acting Chief Financial Officer, and Chief Human Resources Officer. Prior to joining Synchronoss, Lou worked as a business consultant for the Populus Group supporting Comcast Corporation.

From 2014 to 2016, Lou was the COO/CFO of BrandYourself.com Inc. where he led the finance and operations team during a period of intense growth. From 2010 to 2014, Lou served as CFO of AWI/iMobile as well as CEO of the Magicpins.com (business unit). From 2008 to 2010, Lou served as CFO of Vitaltrax.com.

From 2004 to 2008, Lou was an SVP for IDT where he founded TuYo Mobile, a wireless MVNO. From 1991 to 2004, Lou worked for AT&T Mobility. Prior to AT&T Mobility, Lou held various finance and operations positions at Verizon Wireless.

Lou graduated with a B.S. degree from Montclair State University and earned his CPA in NJ.

## PRIOR AFFILIATIONS





## What we do

Synchronoss delivers software platforms that drive revenue growth and consumer engagement for global network operators and service providers



# Synchronoss Overview

- **NASDAQ:** SNCR
- **HQ:** Bridgewater, NJ | 1,500 employees | 135+ patents
- **150** network operator and service provider customers

## NORTH AMERICA



## EMEA



## APAC



➤ 2021 full year guidance = \$275MM - \$285MM<sup>(1)</sup>

➤ 78% in recurring revenue in 2020

➤ Vast majority of revenue under LT contracts

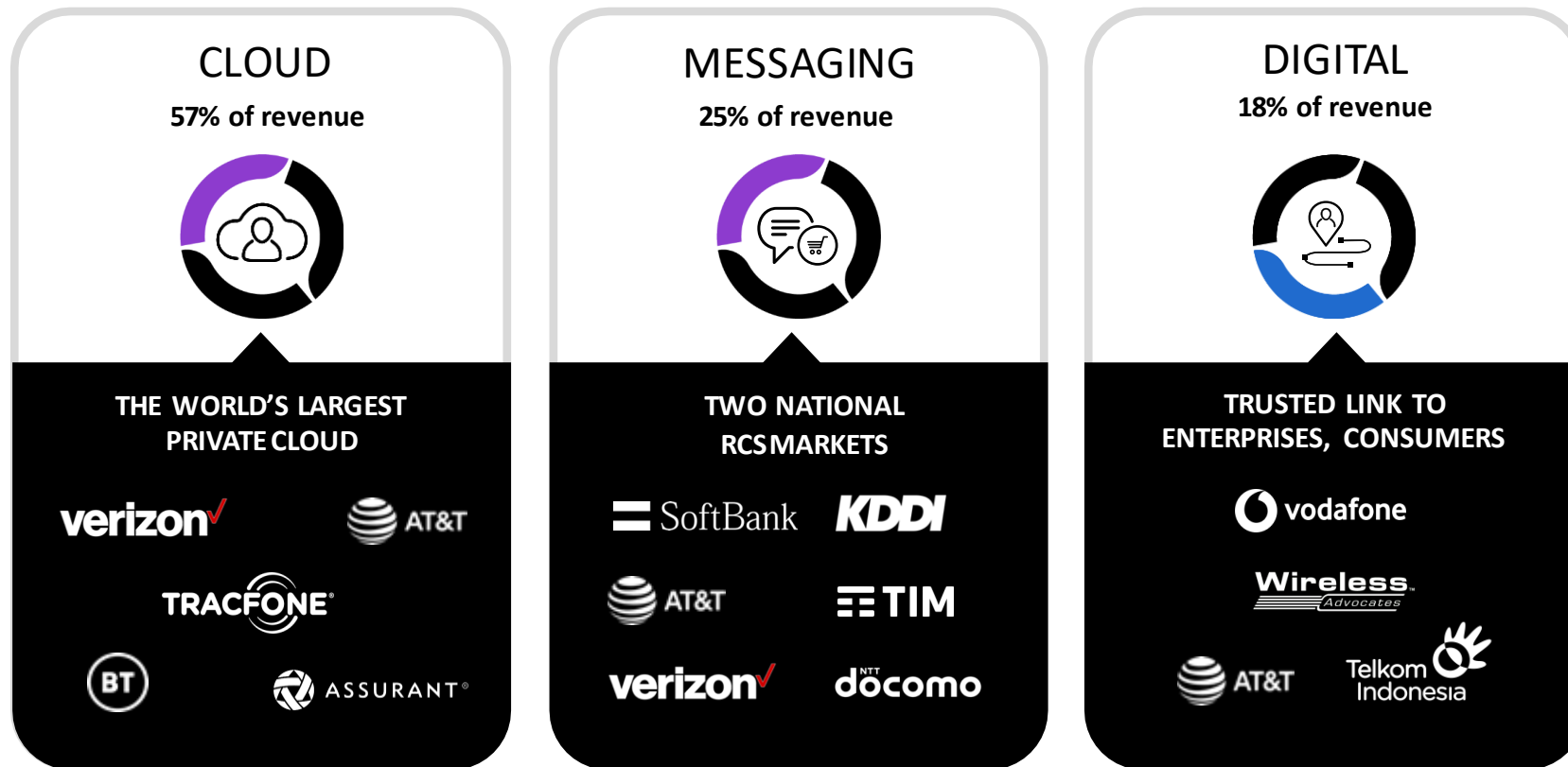
➤ Cloud TAM of 270MM+ carrier subscribers

➤ Realizing double-digit Cloud subscriber growth

➤ 250MM+ active email subscribers

# Synchronoss Platforms

Our software platforms are trusted by global network operators and service providers to lower costs and drive revenue growth by increasing subscriber engagement





# 5G Will Drive New Opportunities for Synchronoss Services

5G is revolutionizing subscriber apps and will enable new use-cases for our global carrier partners and their subscribers



CLOUD

*More powerful 5G enabled mobile devices driving ever increasing need for cloud storage*

**85% OF CONTENT IS MOBILE**

**UNLIMITED CLOUD**

- Mobile
- Home
- IoT



MESSAGING

*RCS – messaging standard for 5G – allows for a richer messaging experience and better monetization opportunities for operators*

**1.7T A2P MESSAGES/YEAR**


**ENHANCED SMS**

- Seamless Experiences
- Brands opportunity
- Operator revenue

# A Critical Growth Window for Operator Cloud



Synchronoss offers the world's leading white-label private cloud platform providing network operators with a profitable revenue stream for their most valuable subscribers

GLOBAL MARKET OPPORTUNITY




**3.5B+**  
Personal Cloud  
Users (2019)  
Statista.com 2019


**\$25B**  
Global opportunity  
by 2025  
Nasdaq



**Personal Cloud:** Store,  
Sync from any device



**Device Setup:** Cloud  
installation




**Transfer:** Content  
between devices

**Unlimited  
Verizon Cloud  
is here**

Safely store photos, videos, and documents  
from your phone and computer to the cloud

[Get Cloud](#)

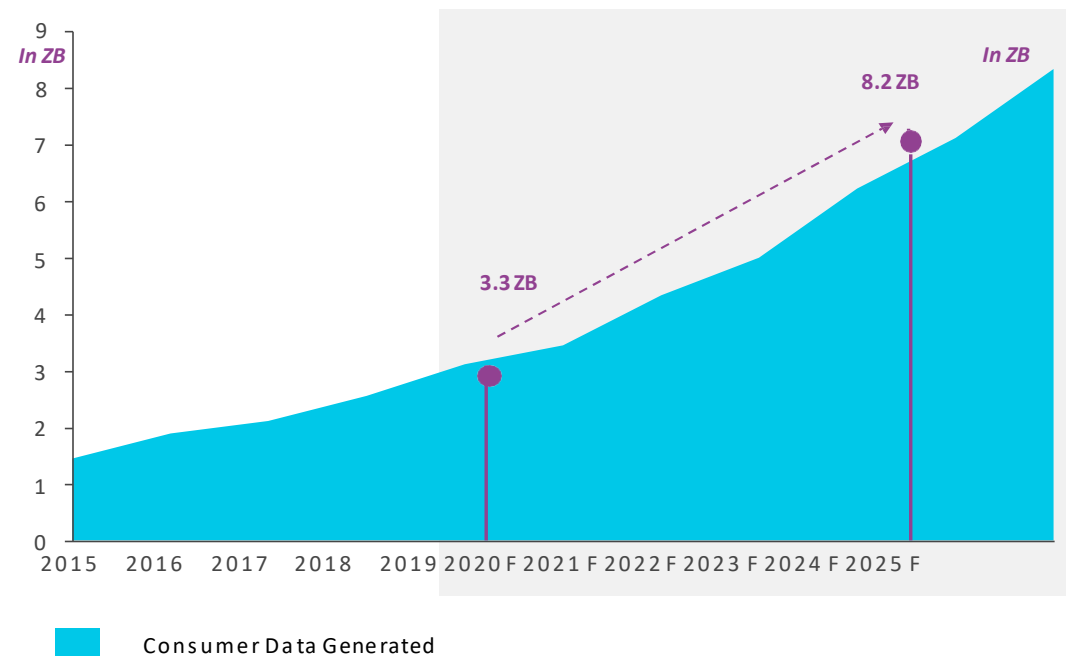




# A Critical Growth Window for Operator Cloud

Recent announcements highlighting the end of free cloud storage offerings and the introduction of unlimited cloud storage will accelerate the growth of the premium cloud market

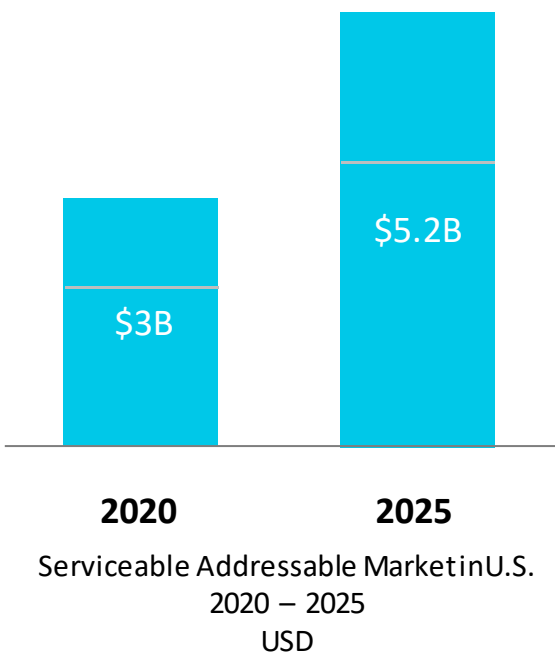
Consumer Data Generated(datasphere)



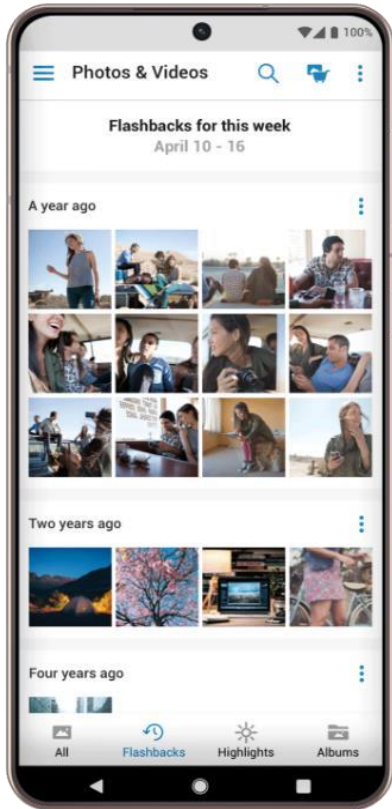
Arthur D Little

Source: IDC, Arthur D. Little Research and Analysis

Premium Cloud SAM



# New Customers in 2020 -2021 Doubled Our Cloud Subscriber TAM; Entered New Vertical Markets



**verizon**✓

120MM SUBSCRIBERS\*



100MM SUBSCRIBERS



50MM SUBSCRIBERS



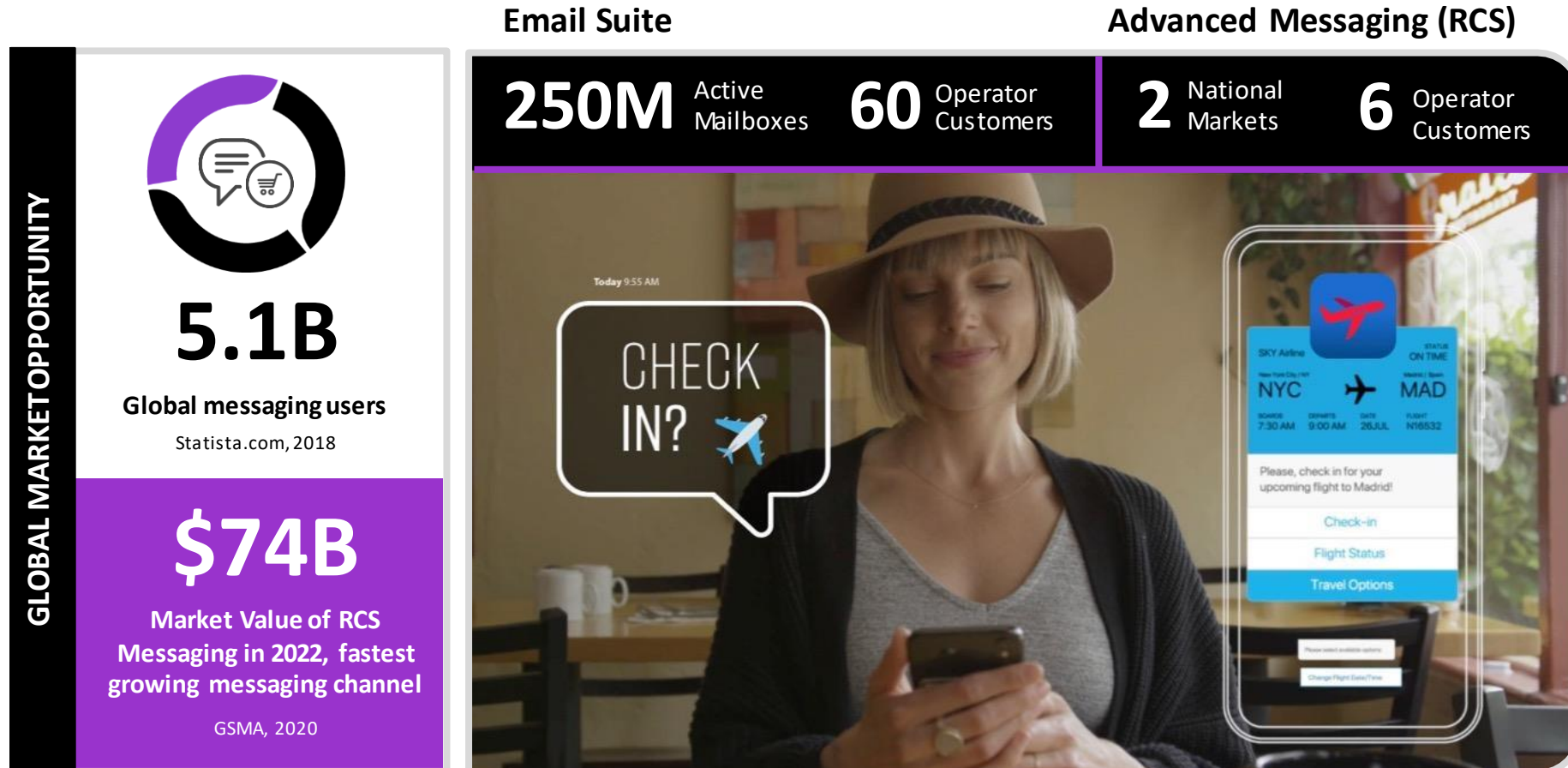
20MM SUBSCRIBERS

## A Proven Success Model

- Eleven operator/service provider customers
- \$163MM in annual revenue
- High contribution margin/  
Incremental subscriber margin
- Recurring, long-term contracted revenue
- Recent 2021 wins
  - Telkomsigma
  - Allstate Protection Plans
  - Kitamura

# Synchronoss Messaging Platform

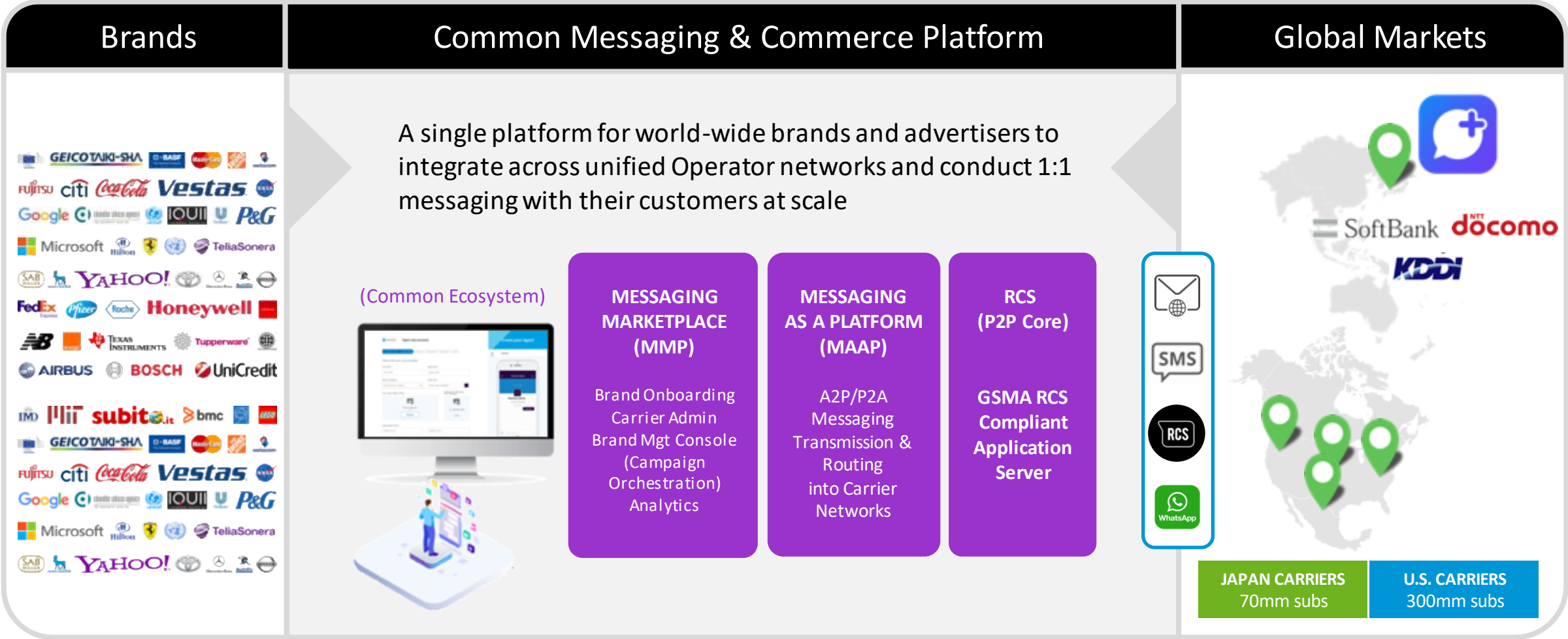
An end-to-end platform that powers the world's leading white-label email and advanced messaging services





# What is Advanced Messaging?

Synchronoss Advanced Messaging focuses on the underlying messaging platform (MaaP) and powering B2C commerce



# Synchronoss Digital Portfolio

Our digital solutions help transform new experiences, customer journeys, delivery timelines and bottom-line savings to network operators

GLOBAL MARKET OPPORTUNITY

**\$14.5B**

Expected spend  
on customer  
experience  
management in  
2024

Statista, 2019



**Activation:**

Digital activation of  
wireless accounts,  
billing integration



**DXP:**

Delivering  
omnichannel  
customer journeys,  
automated customer  
onboarding, slashing  
time-to-market



**Financial  
Analytics/iNOW:**

Integrated order  
lifecycle and network  
expense management  
platform providing end-  
to-end governance

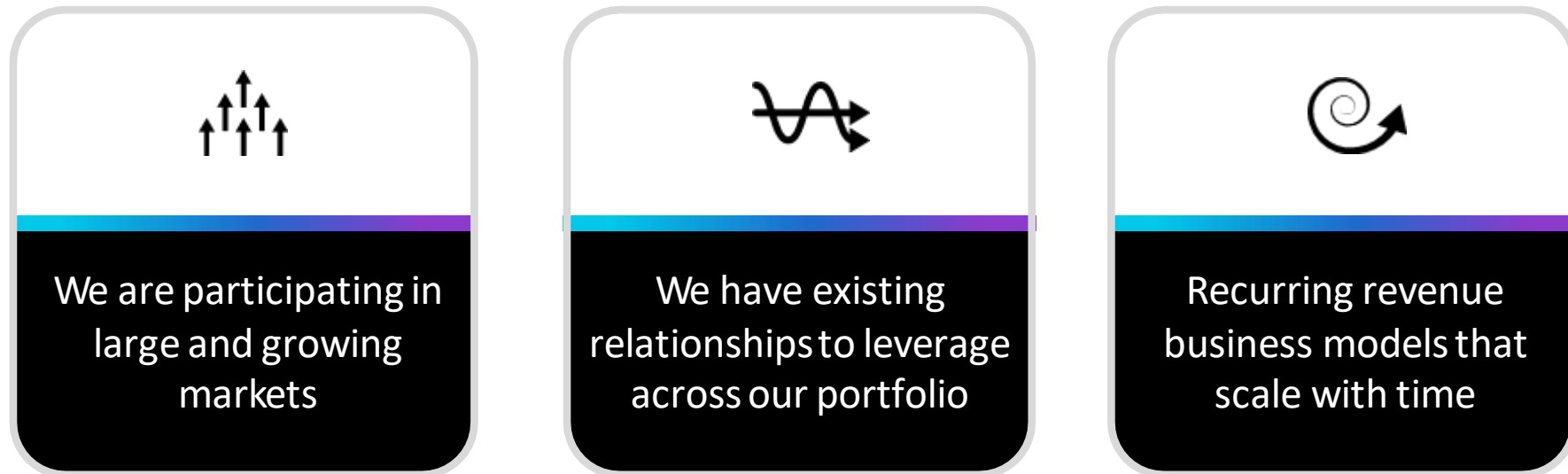


**SpatialSUITE:**

Manages the planning,  
design, construction, and  
delivery of physical  
network assets and  
inventory management



# Synchronoss is focused on its lines of business with the most potential for future growth and profitability



Now, More than Ever, Our Platforms are Vital to Helping our Customers Grow New Revenue, Lower Costs and Provide their Subscribers with Essential Services



# Financial Section

# Q2 2021 Financial Results

| (000s)                                        | 2020            | 2021            |                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------------|-----------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| GAAP Revenue                                  | \$76,535        | \$71,532        | Decrease in revenue due to deferred revenue adjustment resulting from Verizon contract extension, non-recurring license sales and one-time professional services in the prior period; partially offset by growth in cloud sub and acceleration of revenue from the dissolution of previous customer |
| Adjusted Gross Profit                         | \$47,939        | \$44,769        | Decrease in AGP due to the aforementioned revenue decrease, partially offset by lower cost of sales from company-wide cost savings initiatives and 3 <sup>rd</sup> party technology costs related to license sales                                                                                  |
| Adjusted Gross Margin                         | 62.6%           | 62.6%           | Excluding the aforementioned deferred revenue impact in the prior year, adjusted gross profit improved by 260 basis points on a comparable basis                                                                                                                                                    |
| Total Costs and Expenses                      | \$87,993        | \$75,610        | Effectiveness of cost actions positively impacting financial results                                                                                                                                                                                                                                |
| Adjusted EBITDA                               | <b>\$11,549</b> | <b>\$13,277</b> | <b>Eleven consecutive quarters of positive adjusted EBITDA</b>                                                                                                                                                                                                                                      |
| Loss from Continuing Operations, Before Taxes | (\$8,666)       | (\$2,621)       | Narrowing loss despite lower revenues due to cost actions                                                                                                                                                                                                                                           |

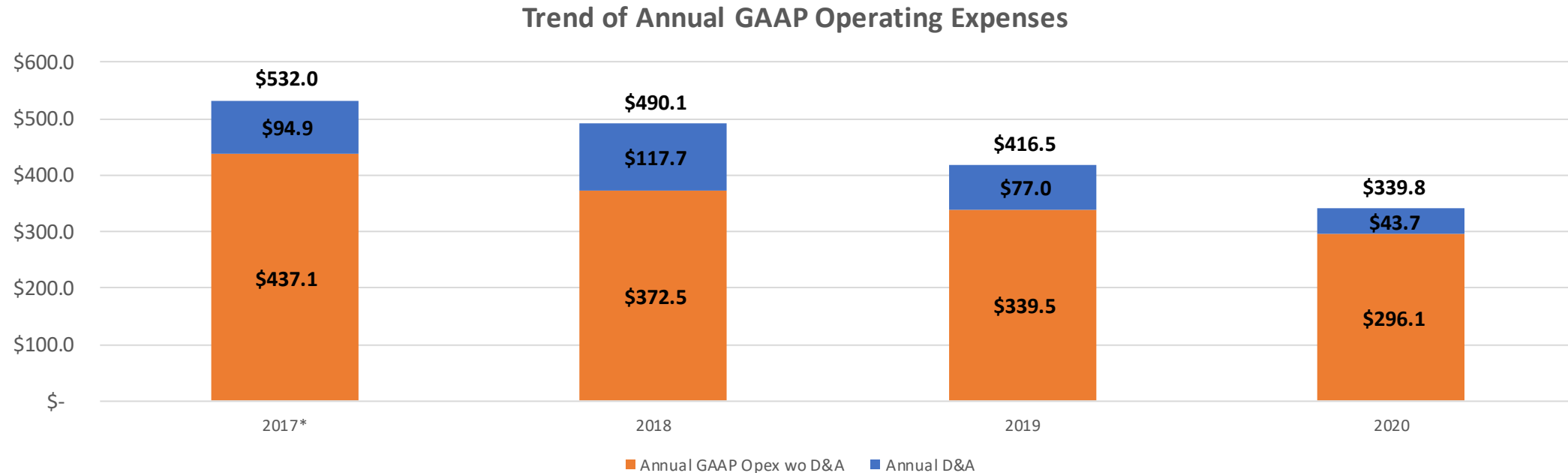
# Accelerating Cloud Subscriber Growth



- Reported Cloud revenue for 2020 was \$171.4 million (adjusting for ASC 606), representing a 5% increase year over year
- Double-digit Cloud subscriber growth has accelerated over the past 2+ years
- Five new cloud customers launched in the last 18 months and expected to drive continued revenue growth:
  - AT&T
  - TracFone
  - Assurant
  - Telkomsigma
  - Allstate Protection Plans
  - Kitamura
- Four renewals of long-term cloud customers in the last 18-months:
  - Verizon
  - British Telecom
  - Proximus
  - SFR
- Under ASC 606, Verizon cloud revenue is averaged over the life of the contract, which obscures revenue growth
  - When Verizon cloud subscriber growth outpaces forecast, revenue is “trued up” to a new run rate



# Delivering on Cost Cutting to Improve Earnings Leverage and Cash Flow



- Key driver for CoS decline due to hosting transfer from physical data centers to 3<sup>rd</sup> party hosting
- 2020 realized expense savings of approximately \$45 million

# 2021E Financial Guidance<sup>(1)</sup>

| (\$MM)          | Low       | High      |                                                                                |
|-----------------|-----------|-----------|--------------------------------------------------------------------------------|
| Revenue         | \$275.0MM | \$285.0MM |                                                                                |
| Adjusted EBITDA | \$32.0MM  | \$37.0MM  | Representing adjusted EBITDA growth of 15% to 33% year over year, respectively |

- Total revenue should improve sequentially going forward with the acceleration in the back half of the year
- Continued accelerated growth in cloud subscribers in US market
- Focused investments and continued cost actions drive profitability and free cash flow
- Reiterated full year guidance during Q2 earnings call

# Pro Forma Capital Structure

| (\$ in Millions)                                     | As of June 30, 2021 | Common Stock Offering <sup>(1)</sup> | Senior Notes Offering <sup>(2)</sup> | Preferred Stock Offering <sup>(3)</sup> | Paydowns <sup>(4)</sup> | Total <sup>(1)(2)(3)(4)</sup> |
|------------------------------------------------------|---------------------|--------------------------------------|--------------------------------------|-----------------------------------------|-------------------------|-------------------------------|
| <b>Capitalization:</b>                               |                     |                                      |                                      |                                         |                         |                               |
| Revolving Credit Facility                            | 10.0                | -                                    | -                                    | -                                       | (10.0)                  | -                             |
| Senior Notes Payable                                 | -                   | -                                    | 125.0                                | -                                       | -                       | 125.0                         |
| <b>Total Debt</b>                                    | <b>\$10.0</b>       | <b>-</b>                             | <b>\$125.0</b>                       | <b>-</b>                                | <b>(\$10.0)</b>         | <b>\$125.0</b>                |
| Cash                                                 | 28.3                | 102.3                                | 118.0                                | 72.7                                    | (288.7)                 | 32.6                          |
| <b>Net Debt</b>                                      | <b>(\$18.3)</b>     | <b>(\$102.3)</b>                     | <b>\$7.0</b>                         | <b>(\$72.7)</b>                         | <b>\$278.7</b>          | <b>\$92.4</b>                 |
| Existing Preferred Stock                             | 278.7               | -                                    | -                                    | -                                       | (278.7)                 | -                             |
| New Preferred Stock                                  | -                   | -                                    | -                                    | 75.0                                    | -                       | 75.0                          |
| <b>Total Preferred Stock</b>                         | <b>\$278.7</b>      | <b>-</b>                             | <b>-</b>                             | <b>\$75.0</b>                           | <b>(\$278.7)</b>        | <b>\$75.0</b>                 |
| Share Price of Common Stock Offering <sup>(10)</sup> | \$2.60              |                                      |                                      |                                         |                         | \$2.60                        |
| Common Shares Outstanding                            | 45.8                | -                                    | -                                    | -                                       | -                       | 45.8                          |
| New Shares Offered                                   | -                   | 42.3                                 | -                                    | -                                       | -                       | 42.3                          |
| <b>Total Shares</b>                                  | <b>45.8</b>         | <b>42.3</b>                          | <b>-</b>                             | <b>-</b>                                | <b>-</b>                | <b>88.1</b>                   |
| <b>Equity Value as of June 30, 2021</b>              | <b>\$119.1</b>      | <b>\$110.0</b>                       | <b>-</b>                             | <b>-</b>                                | <b>-</b>                | <b>\$229.1</b>                |
| <b>Enterprise Value</b>                              | <b>\$379.4</b>      | <b>\$7.7</b>                         | <b>\$7.0</b>                         | <b>\$2.3</b>                            | <b>-</b>                | <b>\$396.4</b>                |
| <b>Adjusted EBITDA:</b>                              |                     |                                      |                                      |                                         |                         |                               |
| LTM 6/30/2021 Adjusted EBITDA <sup>(5)</sup>         | \$33.3              | -                                    | -                                    | -                                       | -                       | \$33.3                        |
| 2021 Target Adjusted EBITDA Range <sup>(6)</sup>     | \$32.0 - \$37.0     | -                                    | -                                    | -                                       | -                       | \$32.0 - \$37.0               |
| <b>Total Debt Leverage:</b>                          |                     |                                      |                                      |                                         |                         |                               |
| Net LTM Leverage <sup>(7)</sup>                      | NM                  | -                                    | -                                    | -                                       | -                       | 2.8x                          |
| Target Net Leverage Range <sup>(8)</sup>             | NM                  | -                                    | -                                    | -                                       | -                       | 2.7x - 3.2x                   |
| Net LTM Leverage (incl. Pref) <sup>(9)</sup>         | 7.8x                | -                                    | -                                    | -                                       | -                       | -                             |

Note: Figures may not be clerically accurate due to rounding.

(1) Includes impact of \$110.0M common stock offering net of underwriting discounts, commissions, and expenses, excluding \$1.6M of legal & other fees

(2) Includes impact of \$125.0M Senior Notes offering net of underwriting discounts, commissions, and expenses, excluding \$1.6M of legal & other fees

(3) Includes impact of \$75.0M Preferred Securities offering net of commissions, and expenses, excluding \$1.6M of legal & other fees

(4) Includes impact of \$288.7M repayment of existing Series A Perpetual Preferred Stock & the Revolving Credit Facility

(5) See SEC financial filings and/or slides in Appendix for reconciliation of non-GAAP measures. Full year 2020 results include the recognition of \$16.5M of restructuring, transition and cease-lease expense and \$37.9M of Preferred dividend expenses

(6) Targeted range for Adjusted EBITDA in 2021 previously disclosed by SNCR management; the most comparable GAAP target information is not available without unreasonable effort

(7) Net Debt compared to Full Year 6/30/2021 Adjusted EBITDA

(8) Net Debt compared to 2021 Target Adjusted EBITDA Range

(9) Net Debt including Preferred Stock to Full Year 6/30/2021 Adjusted EBITDA

(10) Share price of Common Stock offering

## Pro Forma Cost of Capital

| (\$ in millions)         | Current       | Pro-Forma     |
|--------------------------|---------------|---------------|
| Preferred Stock Dividend | 40.4          | 7.1           |
| Debt Expense             | 0.2           | 10.3          |
| <b>Grand Total</b>       | <b>\$40.6</b> | <b>\$17.4</b> |

- Preferred stock dividend expense is reduced by (~\$33MM)
- Full Year pro-forma interest and dividend expense reduced by over 50%
- Pro-Forma capital structure is covenant light and will enable to the company to focus on its go-forward strategies





**Thank You**



# Appendix



# Reconciliation of GAAP to non-GAAP Financial Measures

– Financial Measures (\$000s, unaudited)

## Non-GAAP financial measures and reconciliation:

|                                                       |
|-------------------------------------------------------|
| GAAP Revenue                                          |
| Less: Cost of revenues                                |
| Gross Profit                                          |
| Add / (Less):                                         |
| Stock-based compensation expense                      |
| Restructuring, transition and cease-use lease expense |
| Adjusted Gross Profit                                 |
| Adjusted Gross Margin                                 |

| Three Months Ended June 30, |           | Six Months Ended June 30, |            |
|-----------------------------|-----------|---------------------------|------------|
| 2021                        | 2020      | 2021                      | 2020       |
| \$ 71,532                   | \$ 76,535 | \$ 137,031                | \$ 153,657 |
| 27,142                      | 29,480    | 55,779                    | 64,951     |
| 44,390                      | 47,055    | 81,252                    | 88,706     |
| 379                         | 641       | 857                       | 1,394      |
| —                           | 243       | 27                        | 283        |
| 44,769                      | 47,939    | 82,136                    | 90,383     |
| 62.6 %                      | 62.6 %    | 59.9 %                    | 58.8 %     |

|                                                        |
|--------------------------------------------------------|
| GAAP Net loss attributable to Synchronoss              |
| Add / (Less):                                          |
| Stock-based compensation expense                       |
| Restructuring, transition and cease-use lease expense  |
| Amortization expense                                   |
| Litigation, remediation and refiling costs             |
| Non-GAAP Net (loss) income attributable to Synchronoss |

| Three Months Ended June 30, |          | Six Months Ended June 30, |          |
|-----------------------------|----------|---------------------------|----------|
| 2021                        | 2020     | 2021                      | 2020     |
| (23,946)                    | (10,148) | (46,506)                  | (22,423) |
| 2,345                       | 4,987    | 5,066                     | 10,156   |
| 2,918                       | 7,003    | 4,975                     | 8,699    |
| 3,206                       | 4,062    | 6,815                     | 8,696    |
| 3,607                       | 733      | 3,542                     | 1,557    |
| \$ (11,870)                 | \$ 6,637 | \$ (26,108)               | \$ 6,685 |
| \$ (0.27)                   | \$ 0.16  | \$ (0.60)                 | \$ 0.16  |
| 44,131                      | 41,697   | 43,438                    | 41,482   |

Diluted Non-GAAP Net (loss) income per share

Weighted shares outstanding - Dilutive



# Reconciliation of GAAP to non-GAAP Financial Measures

– Adjusted EBITDA (\$000s, unaudited)

|                                                       | Three Months Ended  |                 |                 |                 |                  | Six Months Ended    |                  |
|-------------------------------------------------------|---------------------|-----------------|-----------------|-----------------|------------------|---------------------|------------------|
|                                                       | Jun 30, 2021        | Mar 31, 2021    | Dec 31, 2020    | Sep 30, 2020    | Jun 30, 2020     | Jun 30, 2021        | Jun 30, 2020     |
| Net loss attributable to Synchronoss                  | \$ (23,946)         | \$ (22,560)     | \$ (10,892)     | \$ (15,367)     | \$ (10,148)      | \$ (46,506)         | \$ (22,423)      |
| Add / (Less):                                         |                     |                 |                 |                 |                  |                     |                  |
| Stock-based compensation expense                      | 2,345               | 2,721           | (3,410)         | 4,391           | 4,987            | 5,066               | 10,156           |
| Restructuring, transition and cease-use lease expense | 2,918               | 2,057           | 1,222           | 6,580           | 7,003            | 4,975               | 8,699            |
| Litigation, remediation and refiling costs, net       | 3,607               | (65)            | 1,145           | 1,943           | 733              | 3,542               | 1,557            |
| Depreciation and amortization                         | 8,485               | 9,867           | 9,834           | 12,212          | 10,284           | 18,352              | 21,640           |
| Interest income                                       | (25)                | (5)             | (9)             | (20)            | (1,509)          | (30)                | (1,567)          |
| Interest Expense                                      | 144                 | 95              | 75              | 72              | 84               | 239                 | 329              |
| Other Income, net                                     | (1,576)             | 3,396           | (3,793)         | (2,684)         | (1,367)          | 1,820               | (3,059)          |
| Provision (benefit) for income taxes                  | (201)               | (163)           | 2,039           | (8,744)         | (7,972)          | (364)               | (20,404)         |
| Net loss attributable to noncontrolling interests     | 50                  | (336)           | 101             | 60              | 165              | (286)               | 182              |
| Preferred dividend                                    | 21,476 <sup>1</sup> | 10,530          | 10,099          | 9,685           | 9,289            | 32,006 <sup>1</sup> | 18,197           |
| Adjusted EBITDA (non-GAAP)                            | <u>\$ 13,277</u>    | <u>\$ 5,537</u> | <u>\$ 6,411</u> | <u>\$ 8,128</u> | <u>\$ 11,549</u> | <u>\$ 18,814</u>    | <u>\$ 13,307</u> |

<sup>1</sup> Includes \$10.4 million preferred stock amortization costs accelerated due to Series A Preferred stock redemption.



# Reconciliation of GAAP to non-GAAP Financial Measures

– Financial Measures (\$000s, unaudited)

|                                                        | Three Months Ended June 30, |           | Six Months Ended June 30, |            |
|--------------------------------------------------------|-----------------------------|-----------|---------------------------|------------|
|                                                        | 2021                        | 2020      | 2021                      | 2020       |
| <u>Non-GAAP financial measures and reconciliation:</u> |                             |           |                           |            |
| GAAP Revenue                                           | \$ 71,532                   | \$ 76,535 | \$ 137,031                | \$ 153,657 |
| Less: Cost of revenues                                 | 27,142                      | 29,480    | 55,779                    | 64,951     |
| Gross Profit                                           | 44,390                      | 47,055    | 81,252                    | 88,706     |
| Add / (Less):                                          |                             |           |                           |            |
| Stock-based compensation expense                       | 379                         | 641       | 857                       | 1,394      |
| Restructuring, transition and cease-use lease expense  | —                           | 243       | 27                        | 283        |
| Adjusted Gross Profit                                  | 44,769                      | 47,939    | 82,136                    | 90,383     |
| Adjusted Gross Margin                                  | 62.6 %                      | 62.6 %    | 59.9 %                    | 58.8 %     |

# Impact of Verizon Renewal on 2020 Adjusted EBITDA

| (\$MM)                                       |          |        |
|----------------------------------------------|----------|--------|
| 2020 Adjusted EBITDA                         | \$27.8MM | flat   |
| 2020 Adjusted EBITDA (adjusting for ASC 606) | \$37.8MM | up 37% |

- Verizon renewal removed approximately \$10MM of non-cash deferred revenue from 2H 2020
- Under 606 Accounting, this remaining \$10MM of deferred revenue will amortize over the new contract term

