



Investor Presentation

Nasdaq: SNCR

August 2024



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In addition to US GAAP financials, this presentation includes certain non-GAAP financial measures. These non-GAAP measures are in addition to, not a substitute for or superior to, measures of financial performance prepared in accordance with US GAAP. A reconciliation of historical non-GAAP measures to historical GAAP measures is contained in the Appendix. All non-GAAP measures are derived from numbers prepared in accordance with GAAP.

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What we do

Synchronoss delivers Personal Cloud-based solutions that drive consumer engagement and revenue growth for global network operators and service providers.

Synchronoss Leadership



Jeffrey Miller
President, CEO & Director

PRIOR AFFILIATIONS



Jeff Miller serves as President and Chief Executive Officer (CEO) and as a member of the Company’s Board of Directors.

Jeff previously served as President for IDEAL Industries Technology Group, focusing on designing and delivering solutions for smart commercial buildings and spaces. Jeff also serves on the Board of 1871, Chicago’s largest start-up incubator, and on the non-profit Boards of Aspire Chicago and Junior Achievement.

Before joining IDEAL Industries in 2017, Jeff completed a 16-year career with Motorola, most recently as Corporate Vice President and General Manager of Operations in North America for Motorola Mobility, LLC.

Jeff graduated with a B.S. degree from Miami University and later earned his MBA from The Ohio State University.



Lou Ferraro
Chief Financial Officer

PRIOR AFFILIATIONS



Lou Ferraro serves as Chief Financial Officer (CFO) at Synchronoss. Previously Lou served as the company’s EVP of Financial Operations and CHRO.

Prior to joining Synchronoss, Lou worked as a business consultant for the Populus Group supporting Comcast Corporation. From 2014 to 2016, Lou was the COO/CFO of BrandYourself.com Inc. where he led the finance and operations team during a period of intense growth. From 2010 to 2014, Lou served as CFO of AWI/iMobile as well as CEO for the Magicpins.com business unit. From 2008 to 2010, Lou served as CFO of Vitaltrax.com.

From 2004 to 2008, Lou was an SVP for IDT where he founded TuYo Mobile, a wireless MVNO. From 1991 to 2004, Lou worked for AT&T Mobility. Prior to that, he held various finance and operations positions at Verizon Wireless.

Lou graduated with a B.S. degree from Montclair State University and earned his CPA in NJ.



Company Profile



 Nasdaq | SNCR

Headquarters
Bridgewater, NJ

750+ employees
100+ worldwide patents

Customers | 10 Top Tier
Cloud Deployments

400M+

Addressable Market
Of Subscribers

10M+

Registered Cloud
Subscribers

200PB+

Managed across all
deployments

\$2B+

Cloud Revenue
Generated for our
Partners

























Key Company Metrics

6%

Cloud Subscriber growth
year-over-year in Q2 2024

91%

Recurring Revenue
in Q2 2024

>75%

Vast majority of revenue
in long-term contracts

\$170MM - \$175MM¹

2024 Revenue guidance

\$43MM - \$46MM¹

2024 Adj. EBITDA guidance

¹ Guidance as of August 2024

Completed Strategic Divestiture of Non-Core Business Units

CORE ASSETS



71%*
OF REVENUE



NON-CORE ASSETS



~16%*
OF REVENUE



~12%*
OF REVENUE

Sale to Lumine Group for

UP TO \$41.8M



Pure-play Cloud Business

TIER 1 CUSTOMERS

verizon



SoftBank

TRACFONE



ASSURANT

- Higher subscriber revenues expected to deliver YoY GAAP revenue growth in 2024**
- SaaS-driven model and incremental subscriber growth expected to drive 75%+ gross margins and free cash flow
- Commercial foundation anchored by Tier One global customers:
 - Verizon contract extension through 2030
 - 5-year agreement with SoftBank

**Pro forma Cloud GAAP Revenue Growth

Removed \$15M+ in annual operating expenses immediately following the Divestiture

*Revenue % Q3 2023

Executed Opportunistic Capital Structure Improvement

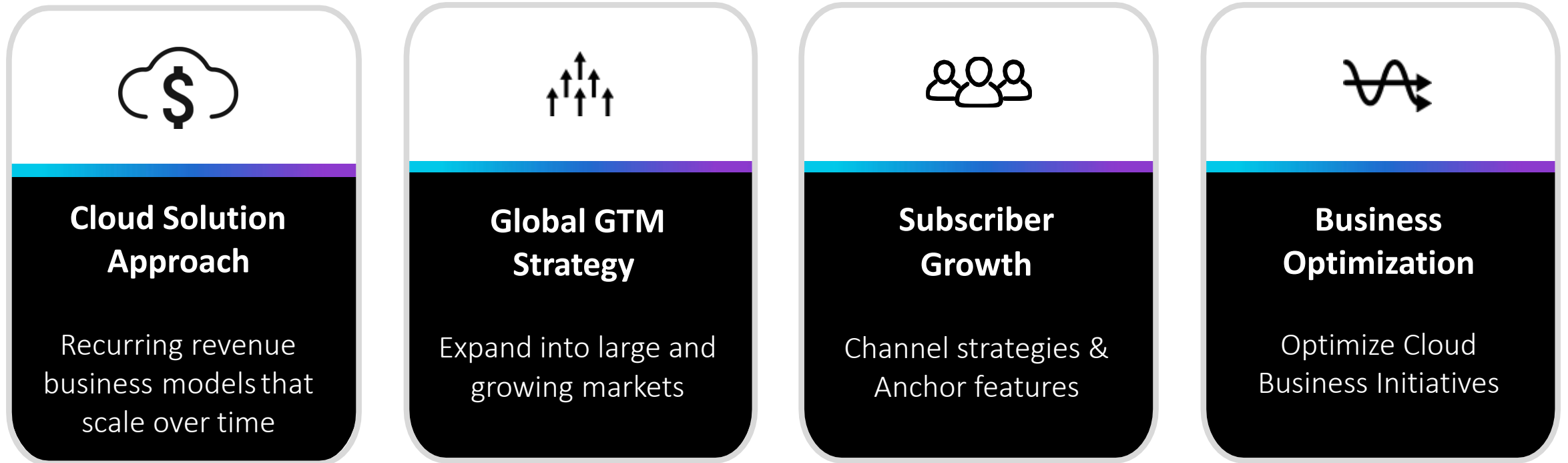
A \$75M four-year Term Loan was successfully closed with AS Birch Grove on June 28th to provide funds for the repurchase of the total outstanding Preferred Stock of \$60.7M and the redemption of ~\$20M of Baby Bonds

- The Preferred Stock was purchased at a discount of ~14% for \$52.6m, a savings of \$8.1M
- ~\$16.5M of the proceeds of were used to redeem ~\$19.7M of Baby Bonds, a discount of ~16%, or \$20.95 for each bond redeemed against a face value of \$25.00, for a savings of ~\$3.2M
- The combined annualized savings on the Preferred Stock dividends and the interest on the redeemed Baby Bonds is ~\$2.2M

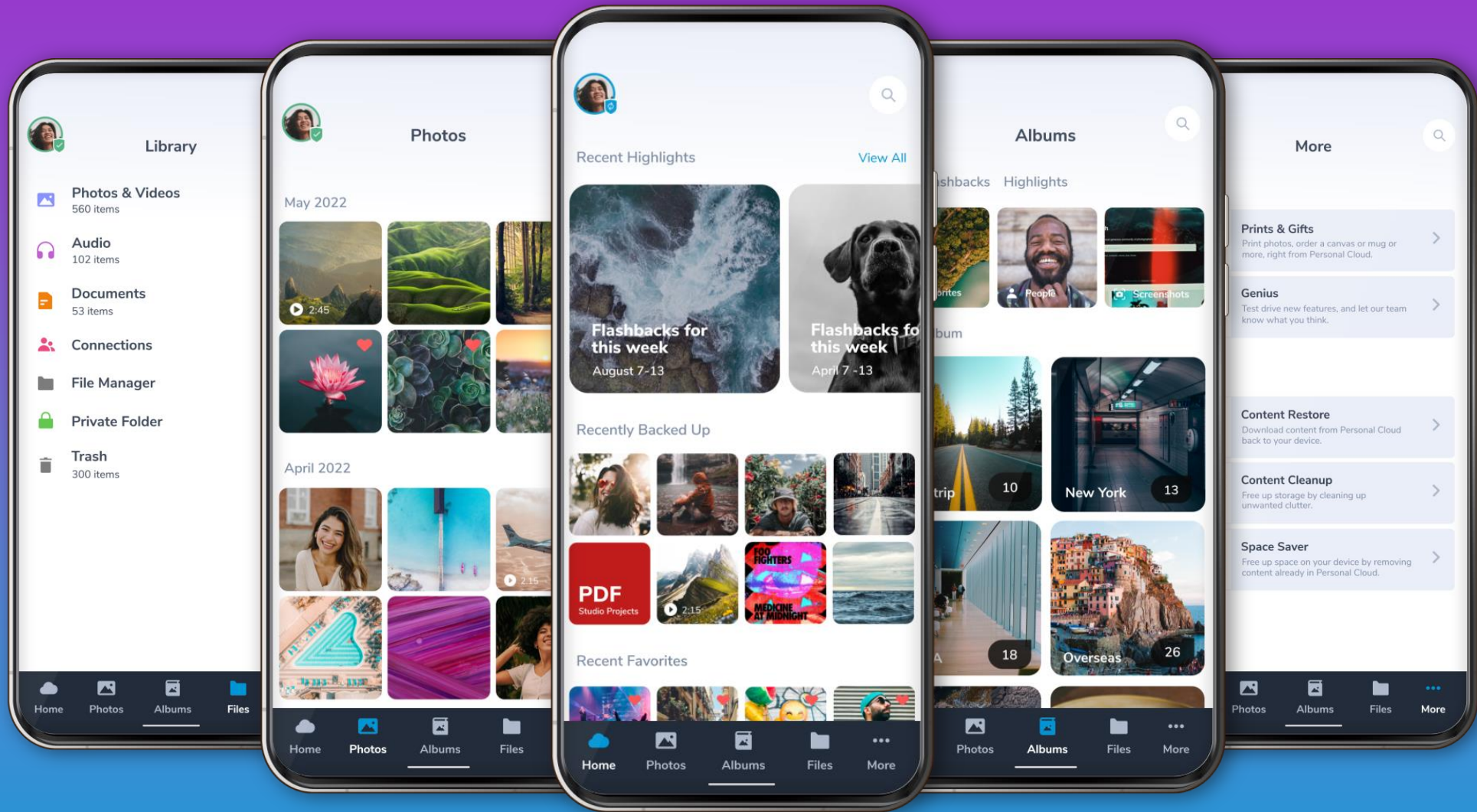
	Before Re-Financing			Post Re-Financing		
	Capital Structure	Annual Interest/Dividend Payments	Interest Rate	Capital Structure	Annual Interest/Dividend Payments	Interest Rate
Preferred Stock	\$60.7	\$8.5	14%	\$0.0	\$0.0	
Baby Bonds	\$141.0	\$11.8	8.38%	\$121.3	\$10.2	8.38%
Term Loan				\$75.0	\$8.1	10.83%
TOTAL	\$201.7	\$20.3		\$196.3	\$18.3	

Adjusting for closing costs, anticipated savings over a two-year period are estimated at ~\$10M

Our Corporate Strategy is Fueling Long-Term Growth



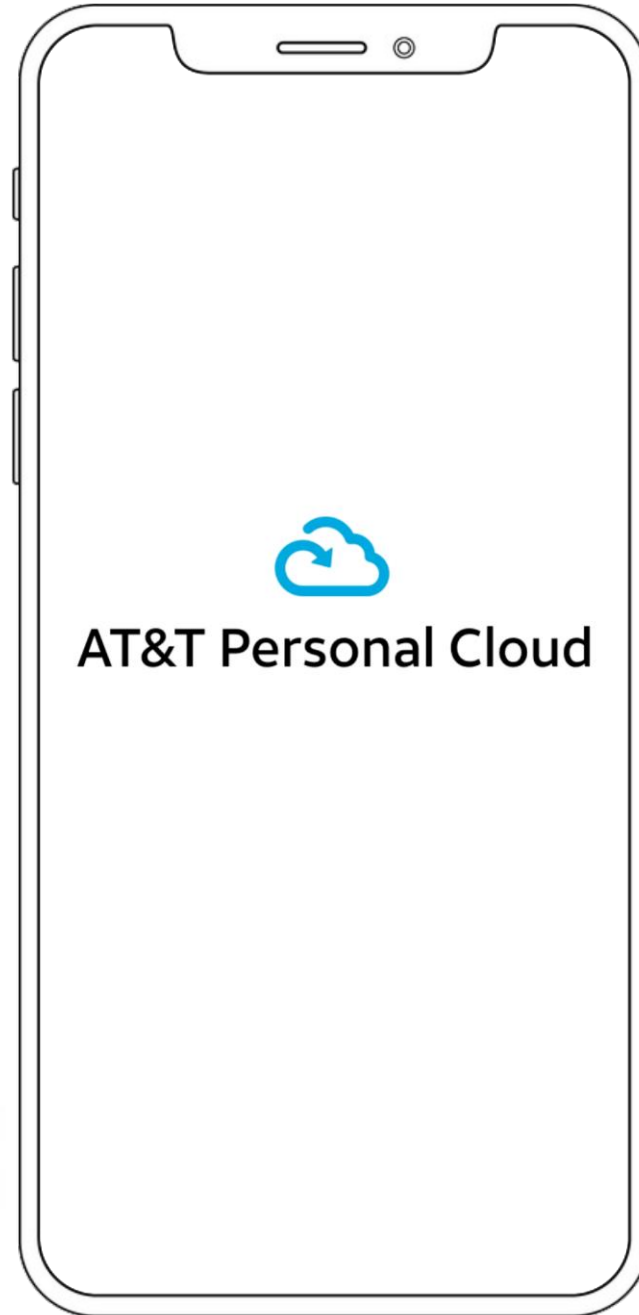
With our Cloud Solution approach, the strategy is driving subscriber engagement, customer revenue growth, and churn reduction.





AT&T CLOUD

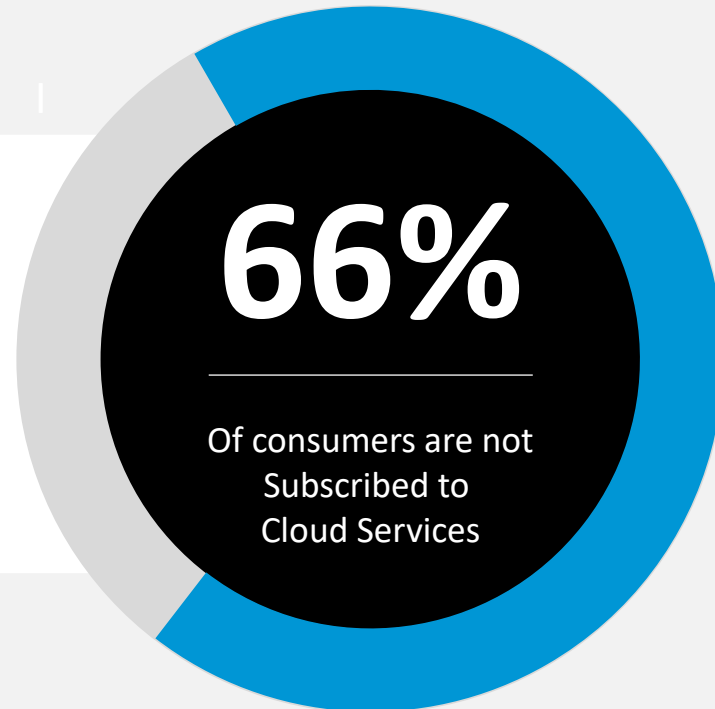
Tier 1 Consumer Experience



Cloud Storage continues to be a significant opportunity

1. Significant portion of subscribers are not using any cloud storage
2. Consolidation of existing cloud platforms is an opportunity
3. Ability to compete favorably with pricing power & trust

Only **34%** of digital subscribers have a **Cloud subscription** and **6%** are paying for multiple Cloud services



Source: Forbes Research - <https://www.forbes.com/advisor/personal-finance/digital-subscriptions-most-least-likely-to-cut-2023>

20% of consumers
Do not backup their phone

Source: ADL Research & Analysis and Assurant & SNCR Research Study

71% of consumers
Leave data unprotected

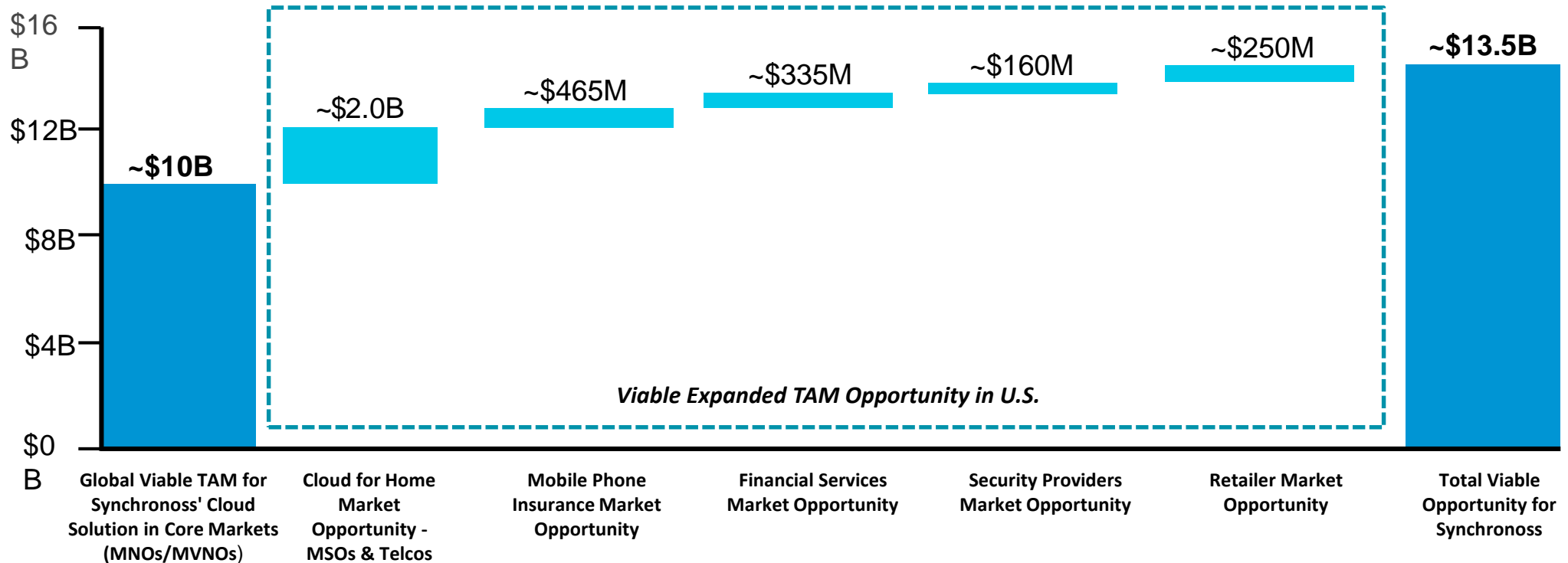
Source: ADL Research & Analysis and Assurant & SNCR Research Study

86% of consumers
Would pay some amount
to recover their lost data

**Source: Corus Research

Additional Growth Possible by Further Penetration of \$13.5B Market Opportunity

Estimated Expanded Market Opportunity for Synchronoss Personal Cloud
(in U.S.D. | 2021)



Source: Stax interviews, web survey, and analysis, May-June 2022; Synchronoss Internal Data; Wireless Provider 10Ks and Investor Publications; FED; Pew Research Center.

Note: Total market opportunity assumes maximum adoption, which was determined from Stax's web survey. Maximum adoption represents current adoption and subscribers that are interested in purchasing/using a cloud solution from each segment.

Cloud Sales Channel Landscape

RETAIL

CORE & INDIRECT

Appointment Setting / BOPIS

Signage & Takeaways

Assisted Sales & Setup

HOME

ROUTER

OOBE

5G Home Act.

TECHNICIANS

Upsell

Survey Coupon

MAIL

Bill Inserts

Prints Sample

CARE

SUPPORT

Save Deals

Upsell

Training

CHATBOT

Live Chat

Onboarding

Upsell

DIGITAL

.COM

Deals Page

Web Page

Buy Flow

MVA Dashboard

Confirmation Page

Loyalty Promos

MY ACCOUNT

Deals Page

Web Page

Buy Flow

MVA Dashboard

Confirmation Page

Loyalty Promos

Push Notifications

SMS/EMAIL

Upgrade Promo

Order Conf.

Order Status

Offer Eligibility & Entitlement

Offer Promo

VAS APP

Digital Secure

Call Filter

Tech Coach

Smart Family

Travel Pass

Loyalty Promos

Push Notifications

APP

NOTIFICATIONS

In-App Push

Notifications

Data Permissions

MARKETING

App Page

App Store SEM

Sponsored Ads

Promo Codes GC

Beachfront Prop

MONETIZATION

Paywalls

Subscriptions

Print Store

Unlock Premium

ONBOARDING

OOBE

Browser Exts.

Offers

Significant SoftBank Opportunity Across Brands

 SoftBank



あんしんデータボックス

Anshin Data Box

Launched November 1, 2023



Japan Market

207M+

Mobile Subscribers

[CEIC Data, Dec 2022](#)

 SoftBank 

LINE MOBILE

Mobile Connectivity

50M+

Smartphone
Subscribers

[Softbank News, Nov 2023](#)



Messaging App

90M+

Users in Japan

[Signhouse Statistics 2023](#)

Financials

Q2 2024 Financial Highlights

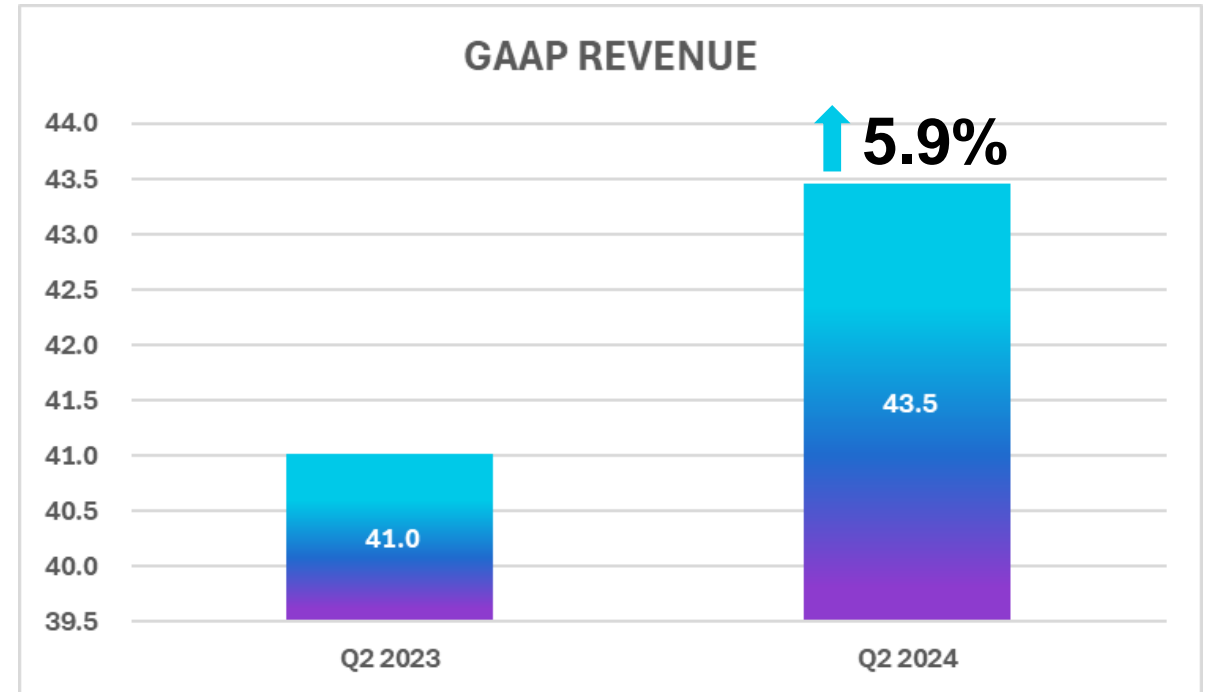
91%

Recurring revenue profile Q2 2024

17

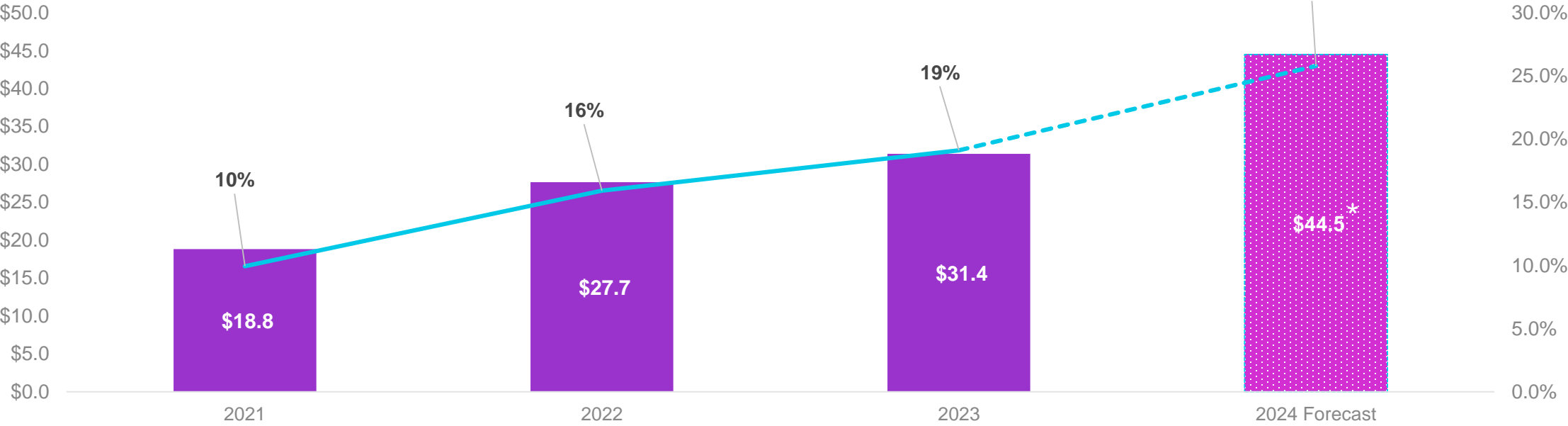
Quarters of 6% or higher Cloud subscriber growth

- Announced 6% year-over-year Cloud subscriber growth for the second quarter of 2024
- GAAP Gross Margin Expands to 67.5%; Adjusted Gross Margin Rises to 77.5%
- Adjusted EBITDA Improved 115% to \$13.0 Million
- Year-Over-Year, Net Income Increased by \$11.1 Million



Adjusted EBITDA Growth Set to Continue

Trend of Annual Adjusted EBITDA/EBITDA Margin



* Mid-point of guidance range

- **Key drivers:** the shift to high-margin Cloud; a hosting transfer from physical data centers to 3rd party hosting; and expense savings of ~\$40 million achieved in 2022 and 2023
- **Future Adjusted EBITDA growth:** expected to be driven by incremental subscriber growth; and cost optimization efforts completed in Q4 2023



2024 Financial Guidance⁽¹⁾

(\$MM)	Low	High	Management Commentary
GAAP Revenue⁽²⁾	\$170.0	\$175.0	<ul style="list-style-type: none"> Cloud business is expected to produce strong revenue growth, adjusted gross margins of between 73-77%, and adjusted EBITDA margins greater than 25% in 2024. Firmly positioned to achieve Rule of 30 status in 2024 and on the path to Rule of 40 in the coming years. Targeting material cash flows, to enable further improvement to capital structure over time.
Adjusted EBITDA	\$43.0	\$46.0	
Net Cash Flow	At Least \$10 Million		<ul style="list-style-type: none"> Includes debt amortization

- We expect Global Cloud Subscriber growth to continue throughout 2024
- Projecting Free Cash Flow to improve significantly in 2024

Pure-Play Cloud Business with Attractive Projected Financial and Operating Metrics

	2020 - 2023 ¹	2024 Target ²	2-3 Year Targets ²
GAAP Revenue Growth	Declining	5-8% growth	Double digit growth
Recurring revenue %	80-85%	85-90%	90%+
Adjusted Gross Margin %³	59-65%	73-77%	75%+
Adjusted EBITDA Margin %⁴	9-19%	25%+	30%+
Free Cash Flow	Negative	Positive	Positive

Note: Adjusted Gross Margin and Adjusted EBITDA Margin are Non-GAAP measures.

¹ 2020 – 2023 metrics based on reported Synchronoss results.

² Growth projections based on Pro Forma Cloud business.

³ Refer to Appendix 1 for Adjusted Gross Margin calculations.

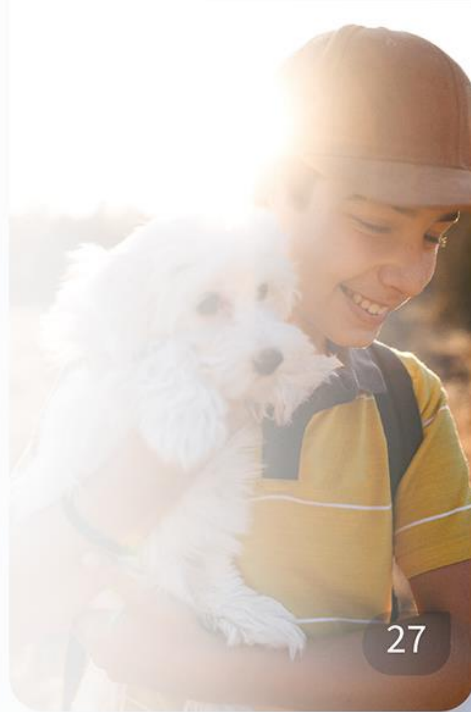
⁴ Refer to Appendix 2 for Adjusted EBITDA Margin calculations.

Key Areas of Focus to Achieve Operating Model



- **Continue subscriber growth** and penetration of existing accounts
- Selectively **expand global customer base**
- **Continue Cloud platform innovation** through feature roadmap
- **Recapitalize** outstanding Senior Notes

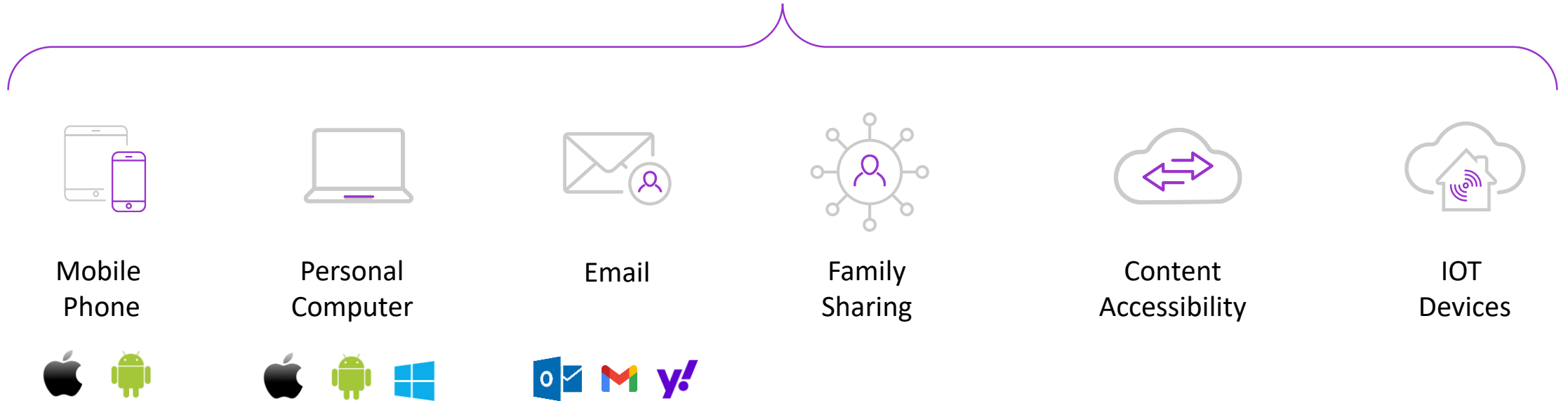
Thank You



Appendix



Choosing Cloud Storage isn't as simple as selecting what your Mobile OS provides...



Households have, on average, 21 digital devices*
across OS and Family Members.

Reconciliation of GAAP to non-GAAP Financial Measures

– Financial Measures (\$'000s, unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net revenues	\$ 43,458	\$ 41,019	\$ 86,423	\$ 83,004
Costs and expenses:				
Cost of revenues ¹	10,401	11,488	20,624	22,448
Research and development	11,896	13,274	22,227	26,018
Selling, general and administrative	12,788	17,256	26,045	33,222
Restructuring charges	48	21	267	363
Depreciation and amortization	4,028	4,064	8,387	7,996
Total costs and expenses	39,161	46,103	77,550	90,047
Income (loss) from operations	4,297	(5,084)	8,873	(7,043)
Interest income	183	127	391	221
Interest expense	(3,486)	(3,461)	(7,003)	(6,915)
Other income (expense), net	1,220	(268)	5,031	(3,243)
Income (loss) from continuing operations, before taxes	2,214	(8,686)	7,292	(16,980)
Provision for income taxes	(2,708)	(532)	(3,311)	(827)
Net (loss) income from continuing operations	(494)	(9,218)	3,981	(17,807)
Discontinued operations:				
Income (loss) from discontinued operations, before taxes	—	951	—	(627)
Provision for income taxes	—	(251)	—	(1,015)
Net income (loss) from discontinued operations	—	700	—	(1,642)
Net (loss) income	(494)	(8,518)	3,981	(19,449)
Net income attributable to redeemable noncontrolling interests	5	14	—	28
Preferred stock dividend	567	(2,475)	(1,562)	(4,949)
Net income (loss) attributable to Synchronoss	\$ 78	\$ (10,979)	\$ 2,419	\$ (24,370)
Earnings (loss) per share:				
Basic:				
Net income (loss) from continuing operations	\$ 0.01	\$ (1.21)	\$ 0.24	\$ (2.35)
Net income (loss) from discontinued operations	—	0.08	—	(0.17)
Basic	\$ 0.01	\$ (1.13)	\$ 0.24	\$ (2.52)
Diluted:				
Net income (loss) from continuing operations	\$ 0.01	\$ (1.21)	\$ 0.24	\$ (2.35)
Net income (loss) from discontinued operations	—	0.08	—	(0.17)
Diluted	\$ 0.01	\$ (1.13)	\$ 0.24	\$ (2.52)
Weighted-average common shares outstanding:				
Basic	10,042	9,685	9,942	9,669
Diluted	10,424	9,685	10,265	9,669

¹ Cost of revenues excludes depreciation and amortization which are shown separately.

Reconciliation of GAAP to non-GAAP Financial Measures

– Adjusted EBITDA (\$000s, unaudit

	Three Months Ended				Six Months Ended		
	Jun 30, 2024	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Jun 30, 2024	Jun 30, 2023
Net income (loss) attributable to Synchronoss	\$ 78	\$ 2,341	\$ (35,001)	\$ (5,171)	\$ (10,979)	\$ 2,419	\$ (24,370)
Add / (Less):							
Stock-based compensation expense	1,245	1,110	501	1,037	1,392	2,355	2,851
Restructuring, transition and cease-use lease expense	2,333	467	4,140	203	2,642	2,800	3,358
Sublease receivable impairment	806	—	—	—	—	806	—
STIN Note receivable impairment	—	—	—	4,834	—	—	—
Change in contingent consideration	—	—	—	824	659	—	659
Litigation, remediation and refiling costs, net	291	381	807	1,654	2,384	672	4,343
Net loss (income) from discontinued operations	—	—	2,501	(8)	(700)	—	1,642
Loss on sale of discontinued operations	—	—	16,382	—	—	—	—
Depreciation and amortization	4,028	4,359	4,352	4,482	4,064	8,387	7,996
Interest income	(183)	(208)	(56)	(149)	(127)	(391)	(221)
Interest expense	3,486	3,517	3,566	3,482	3,461	7,003	6,915
Other expense (income), net	(1,220)	(3,811)	6,341	(4,456)	268	(5,031)	3,243
Provision (benefit) for income taxes	2,708	603	3,893	23	532	3,311	827
Net (income) loss attributable to noncontrolling interests	(5)	5	(26)	18	(14)	—	(28)
Preferred dividend	(567)	2,129	2,584	2,474	2,475	1,562	4,949
Adjusted EBITDA (non-GAAP)	\$ 13,000	\$ 10,893	\$ 9,984	\$ 9,247	\$ 6,057	\$ 23,893	\$ 12,164

APPENDIX 1

Adjusted Gross Margin (as reported)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Non-GAAP financial measures and reconciliation:				
GAAP Revenue	\$ 43,458	\$ 41,019	\$ 86,423	\$ 83,004
Less: Cost of revenues	10,401	11,488	20,624	22,448
Less: Restructuring ¹	—	—	—	92
Less: Depreciation and Amortization ²	3,723	3,716	7,724	7,308
Gross Profit	29,334	25,815	58,075	53,156
Gross Profit as % of Revenue	67.5 %	62.9 %	67.2 %	64.0 %
Gross Profit increase (decrease) %	13.6 %		9.3 %	
Add / (Less):				
Stock-based compensation expense	71	73	94	152
Restructuring, transition and cease-use lease expense	532	414	556	597
Depreciation and Amortization ²	3,723	3,716	7,724	7,308
Adjusted Gross Profit	\$ 33,660	\$ 30,018	\$ 66,449	\$ 61,213
Adjusted Gross Margin	77.5 %	73.2 %	76.9 %	73.7 %

¹ Amounts associated with cost of revenues.

² Depreciation and Amortization contains a reasonable allocation for expenses associated with cost of revenues.

Presented for purpose of reconciling GAAP to Non-GAAP financial metrics previously reported in the Company's 8-K filings.

Synchronoss Board of Directors



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Founder and Executive
Chairman of the Board



Kris Rinne
Former Senior Vice
President, AT&T



Mohan Gyani
Private Investor, Advisor, Former
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Martin Bernstein
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Portfolio Manager and CEO, 180
Degree Capital Corp.

